# Climate Risks, Opportunities, and Geopolitics



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Erste AM 28 May 2025

#### 1D 5D 1M 6M YTD 1Y 5Y MAX



## BlackRock.

# Managing the net-zero transition

### **Climate Risks, Opportunities, and Geopolitics**

28 May 2025

Olimate risk is financial risk

2 Solar

3 Steel

4 Is the goal a high or a low price per tonne of  $CO_2$ ?



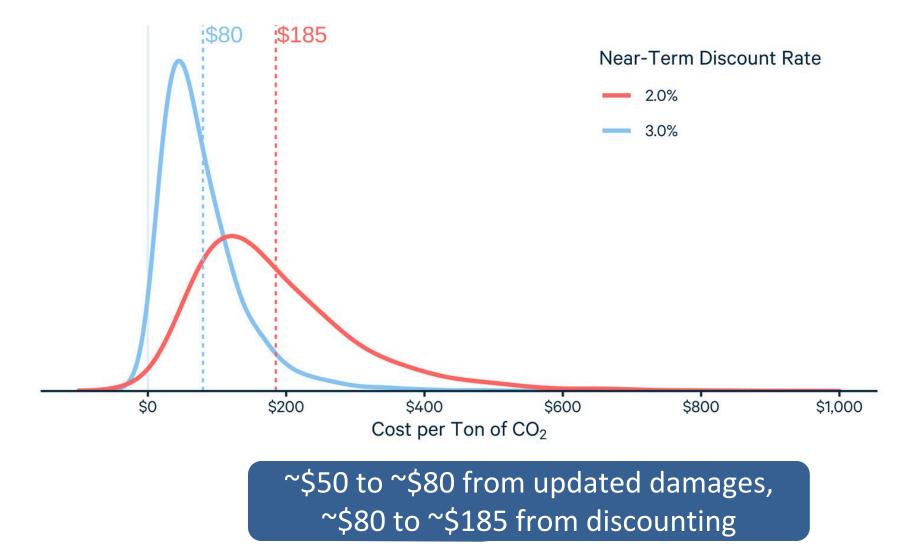






### ~\$185 Social Cost of CO<sub>2</sub>

Based on 2% constant discount rate, with most of the increase due to discounting

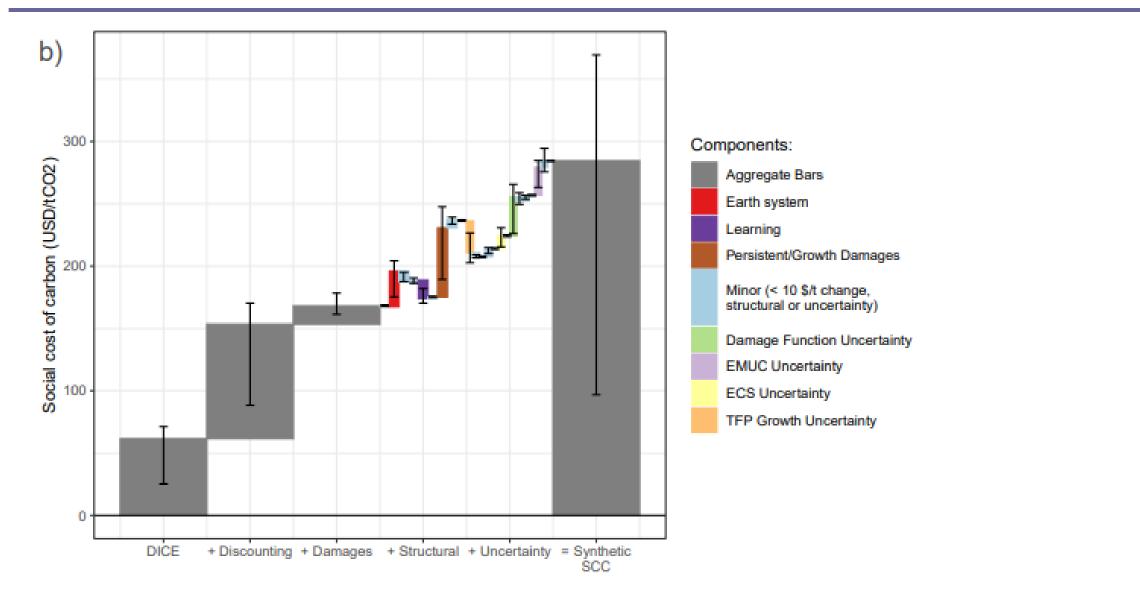


Source: Rennert et al "Comprehensive Evidence Implies a Higher Social Cost of CO2" (Nature, September 2022).

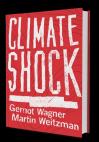


### "Synthetic" Social Cost of Carbon with median = \$185 and mean = \$284

For 1 tonne of CO<sub>2</sub> emitted in 2020, in \$2020, with 5%–95% range of \$32–\$874(!)



# >~\$200 / tCO<sub>2</sub>: Climate damage quantification including tipping points



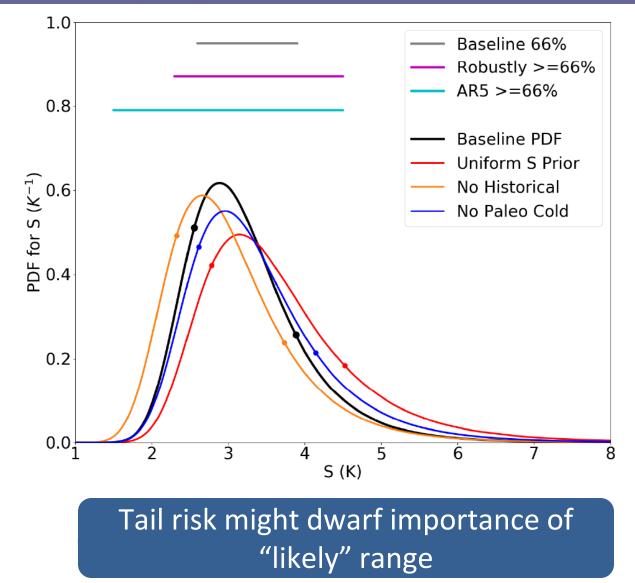
Tail risks

Discounting

Risk calibration, equity, etc.

### Climate sensitivity "likely" between ~2-4.5°C

Latest assessment narrows 66% "likely" range from 1.5-4.5°C



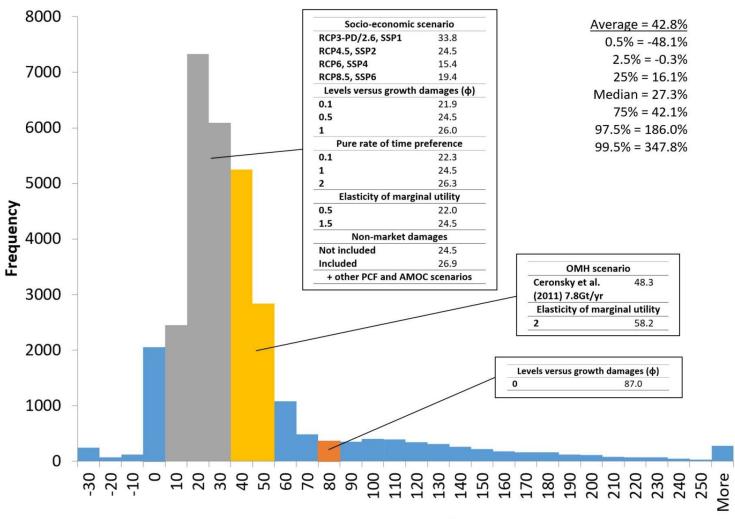
# > \$200 / tCO<sub>2</sub>: Climate damage quantification including tipping points Tail risks

Discounting

Risk calibration, equity, etc.

### Economic impacts of tipping points in the climate system

Tipping points increase SCC by between ~27-43%, with large, right-skewed distribution



Percentage change in the SC-CO2

Source: Dietz, Rising, Stoerk & Wagner (PNAS 2021), gwagner.com/tipping-economics

# $\sim $200 / tCO_2$



# $\sim$ \$1,000 / tCO<sub>2</sub>



# ~50%(!!) of global GDP

Source: Bilal & Känzig (NBER, 13 May 2024), nber.org/papers/w32450

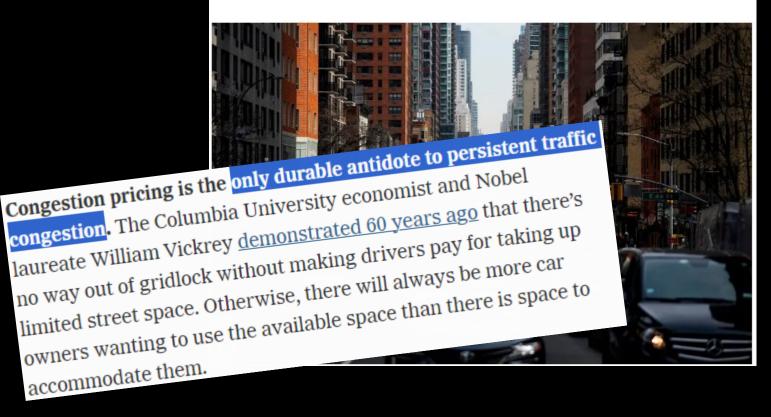
# > \$150 / car entering NYC\*

\* Manhattan below 60<sup>th</sup> Street

#### The New York Times

## There's Only One Way to Fix New York's Traffic Gridlock

June 8, 2023



Komanoff & Wagner, <u>NYT</u> (8 June 2023)

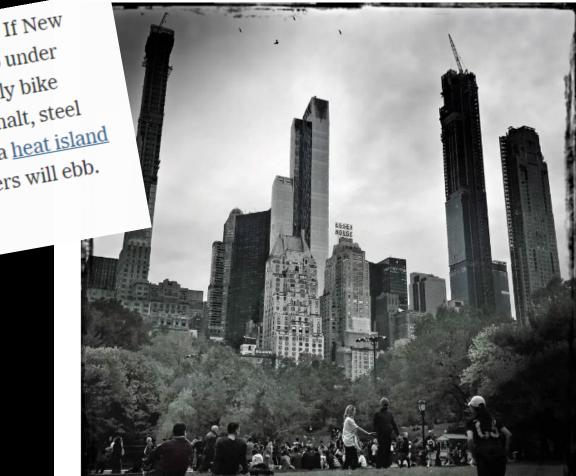


Komanoff & Wagner, <u>NYT</u> (8 June 2023)

The New Hork Times

## Our City Could Become One of the World's Greenest, but It Won't Be Easy

Feb. 7, 2023



The rewards the city reaps will not only be reputational. If New York cracks this decarbonization nut (as it started to do under Mayor Michael Bloomberg with <u>transport</u> and especially bill (and brick absorb the sun's rays and turn the asphale, steal and brick absorb the sun's rays and turn the city into a <u>heat island</u> will nellow. The noise from air-conditioners and boilers will especial twill be a much nicer place to live.

Greenberg & Wagner, <u>NYT</u> (7 February 2023)

## Risks, uncertainties, unknowns, tails ≻ 'known knowns'

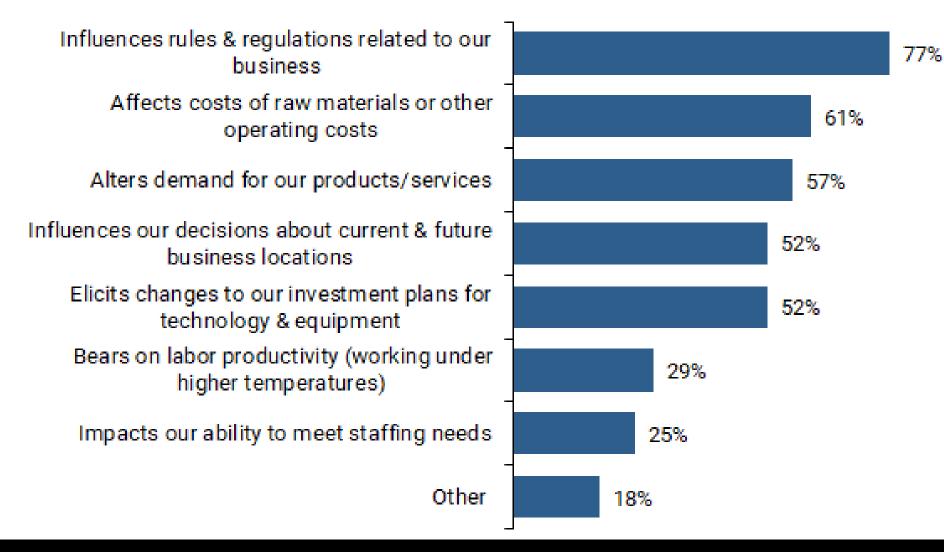
# Climate policy risk ≻ climate risk



# Climate Risk VS Policy Risk

# Climate Risk 8 Policy Risk

How does climate change affect or is expected to affect your business's revenue, costs, and investments?



Source: San Francisco Fed's Survey on Climate Risk 2021

## **Climate Risks, Opportunities, and Geopolitics**

28 May 2025

Olimate risk is financial risk

2 Solar

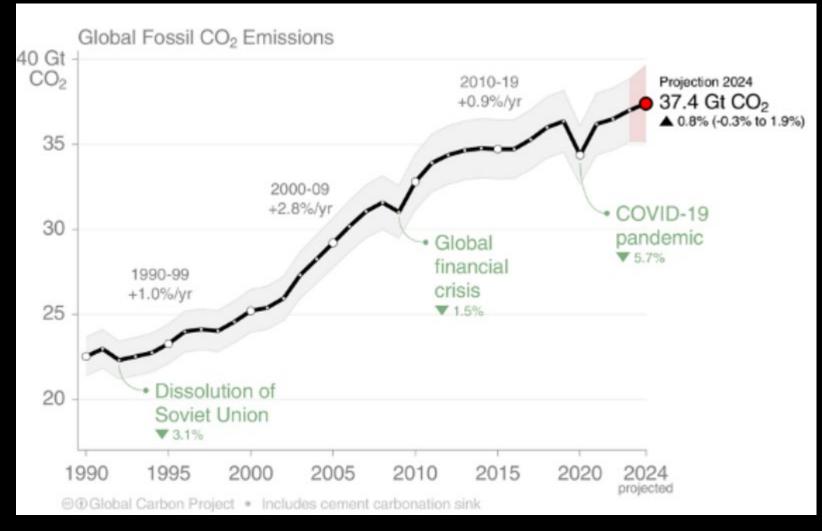
3 Steel

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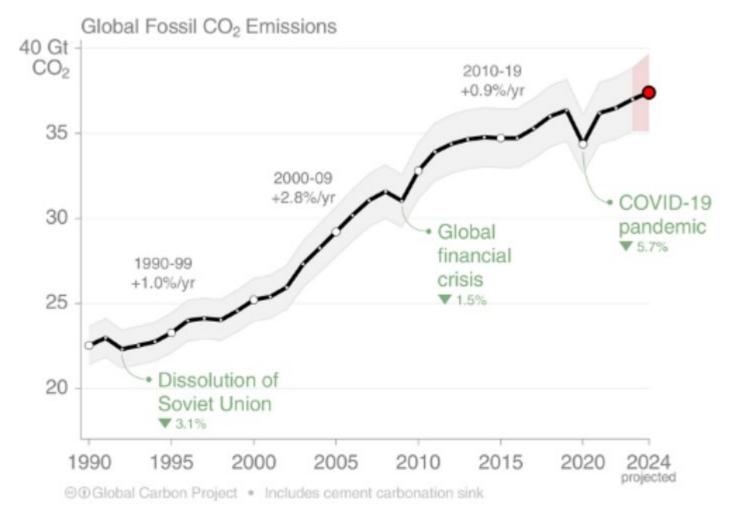




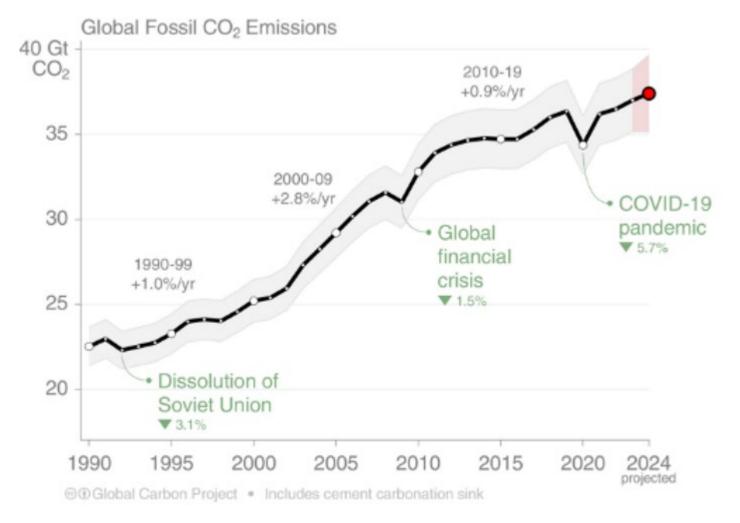




Source: Global Carbon Project (2024)



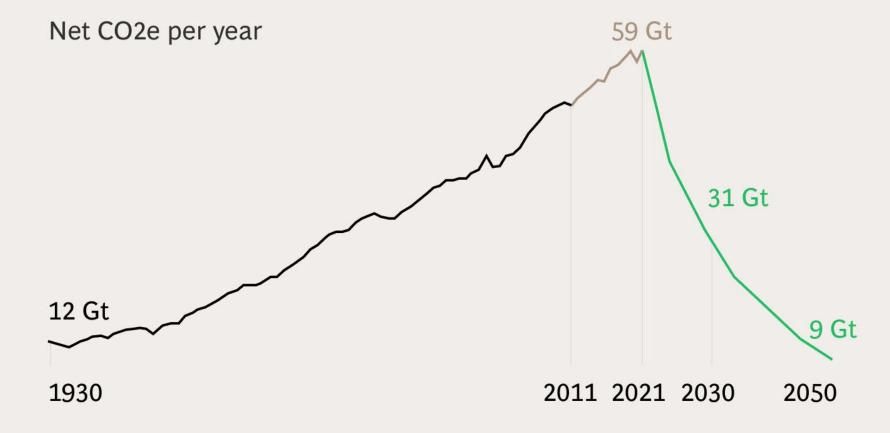
Source: Global Carbon Project (2024)



Source: Global Carbon Project (2024) + umpteen climate-economic model runs



### Major course correction needed to achieve the 1.5°C ambition



-7%

annual reduction in emissions needed by 2030 to meet the 1.5°C pathway



recent annual increase in emissions from 2011-2021 The Economist AI and war

A report card on Milei's reforms China in the Arctic

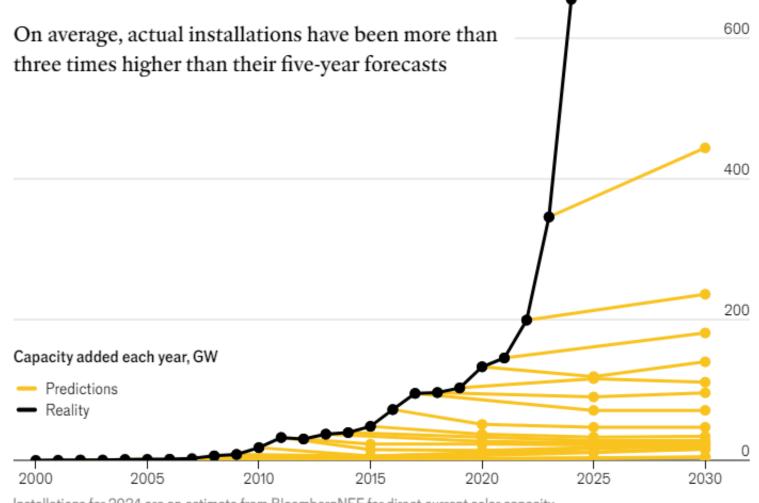
The champagne boom

JUNE 22ND-28TH 2024

### DAWN OF THE SOLAR AGE

A SPECIAL ISSUE

#### $\downarrow \ \textbf{EASY PV}$ how solar outgrew expectations



Installations for 2024 are an estimate from BloombergNEF for direct current solar capacity Sources: IEA; Energy Institute; BloombergNEF



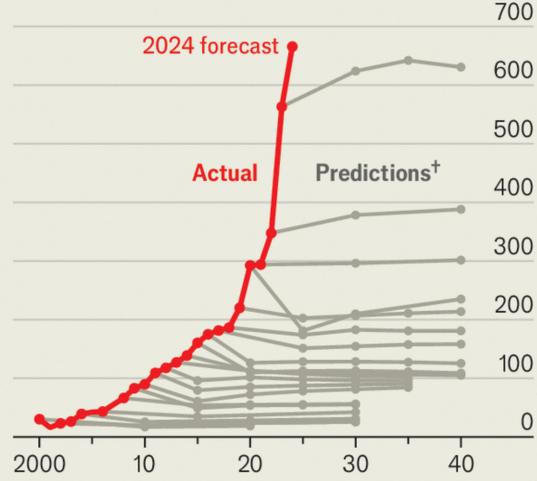
#### Briefing | Carbon bargain

# The energy transition will be much cheaper than you think

Most analysts overestimate energy demand and underestimate technological advances

### **Unshakable pessimism**

Global renewable energy\*, capacity added each year, GW



\*Includes solar, wind, hydropower, bioenergy, geothermal and marine <sup>+</sup>Existing-policies scenario, lower-end estimates Source: IEA Renewables revolution unstoppable\*

and so are climate impacts

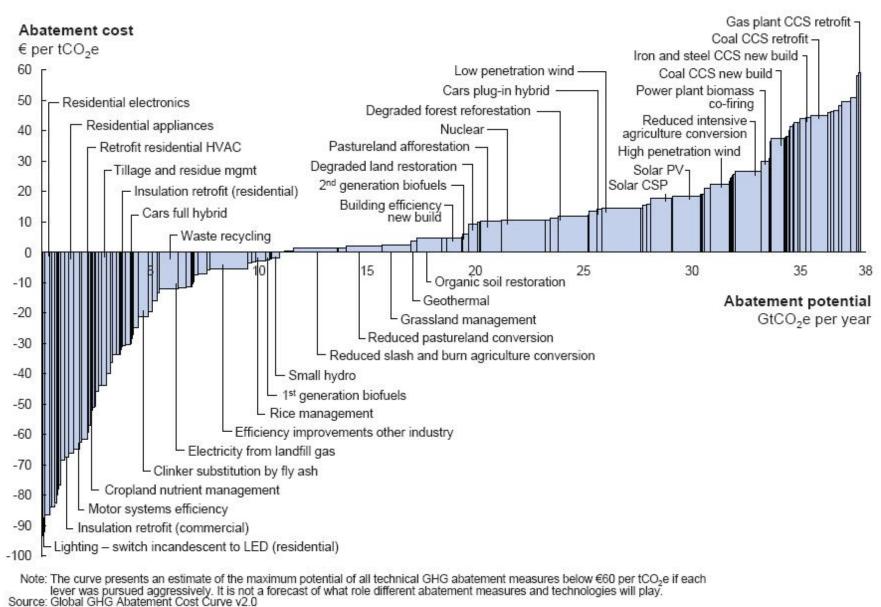


\* "Trump can and will handicap domestic industries in jockeying for positions in [the global climate race], but he cannot halt it." (What Will Trump's Victory Mean for the Climate?, 9 November 2024)



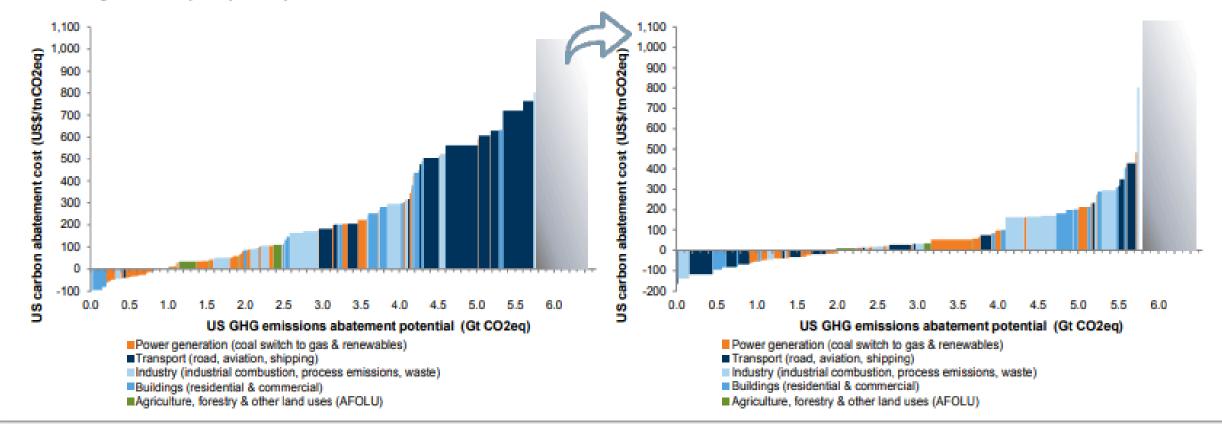
### Large abatement opportunities available at low or no cost

McKinsey Global v2.0 effort in 2009 identified 38 GtCO<sub>2</sub>e abatement potential in 2030



## Exhibit 46: The IRA has transformed the cost curve of the US bringing most technologies in the money, especially in the transportation and buildings sectors

US carbon abatement cost curve for anthropogenic GHG emissions, based on current technologies and current costs, assuming economies of scale for technologies in the pilot phase prior and after IRA



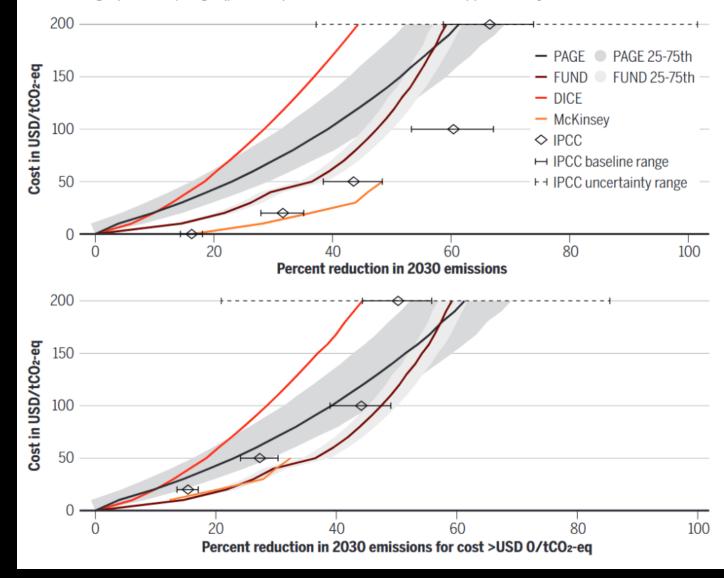
Source: Goldman Sachs Global Investment Research

## How costly, or costless, is climate emissions mitigation? p. 1001



#### Comparison of global mitigation potentials at different costs

The IPCC results use different baseline emissions to calculate the range of mitigation potentials. The top panel reports the full set of results, and the bottom panel reports only the mitigation potentials with costs >\$0 per tonne of CO<sub>2</sub> equivalent (tCO<sub>2</sub>-eq). USD reported in 2020 dollars. See supplementary materials.



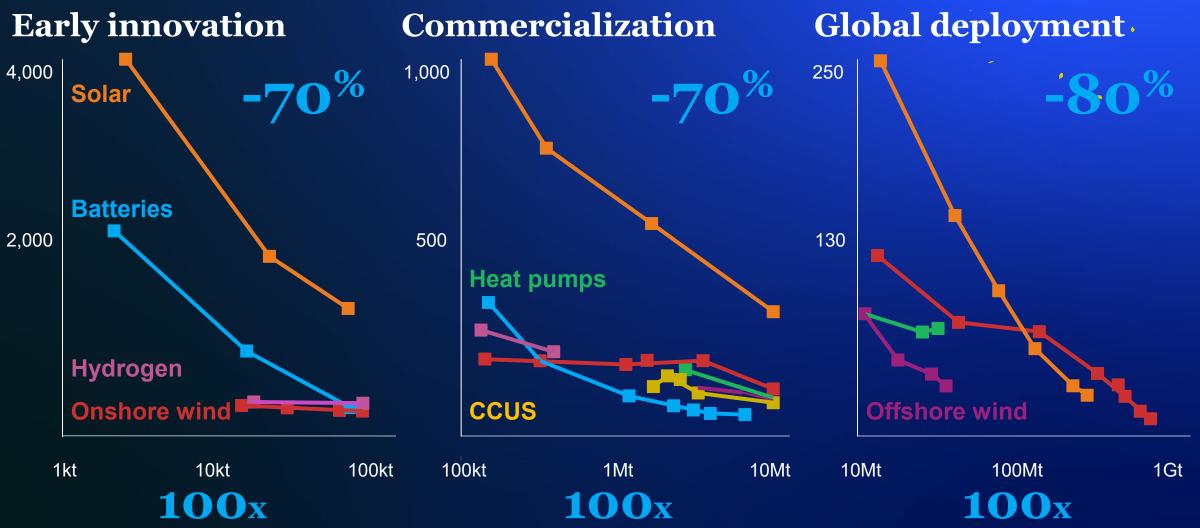
Source: Kotchen, Rising & Wagner. "The costs of "costless" climate mitigation." Science (30 November 2023).



Bernd Heid, Senior Partner, McKinsey, at Columbia Business School, 18 November 2024

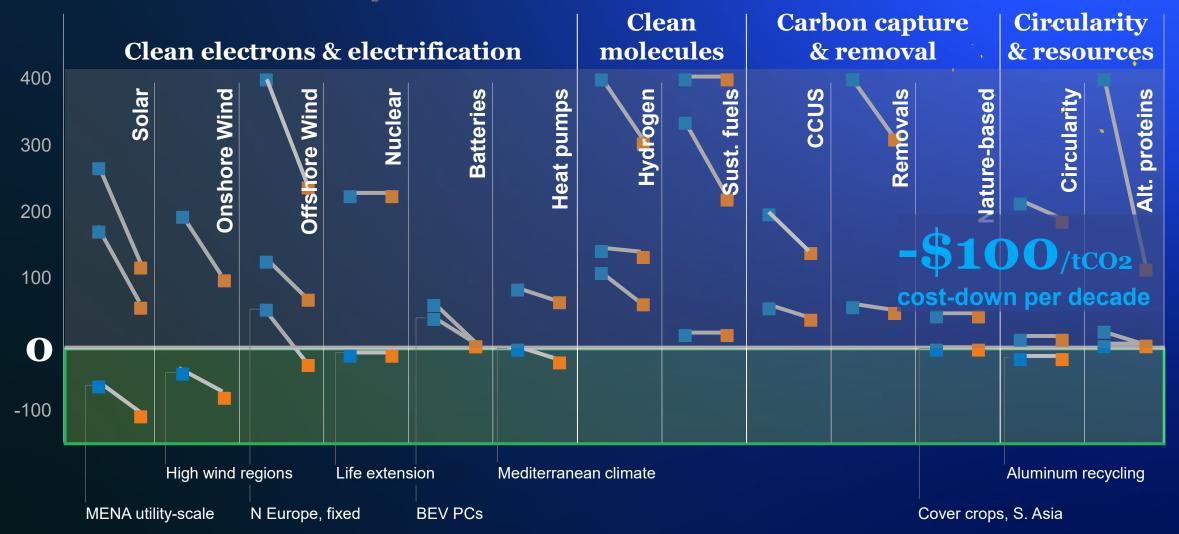
### "Moore's Law" of climate technology: 100x scale-up drives 70%+ cost-down

Abatement cost, \$/tCO<sub>2</sub>



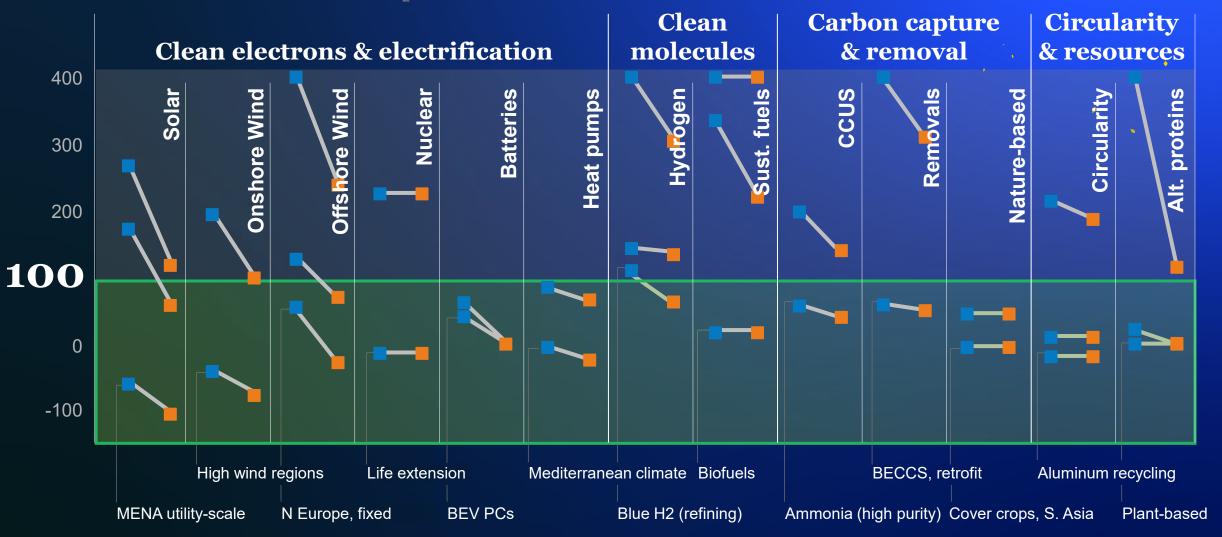
### 10 % of techs in the money today – steep cost-down to 2030

Estimated abatement costs, USD/tCO<sub>2</sub>e



### 100\$/tCO<sub>2</sub> carbon tax would make most techs competitive

Estimated abatement costs, USD/tCO<sub>2</sub>e

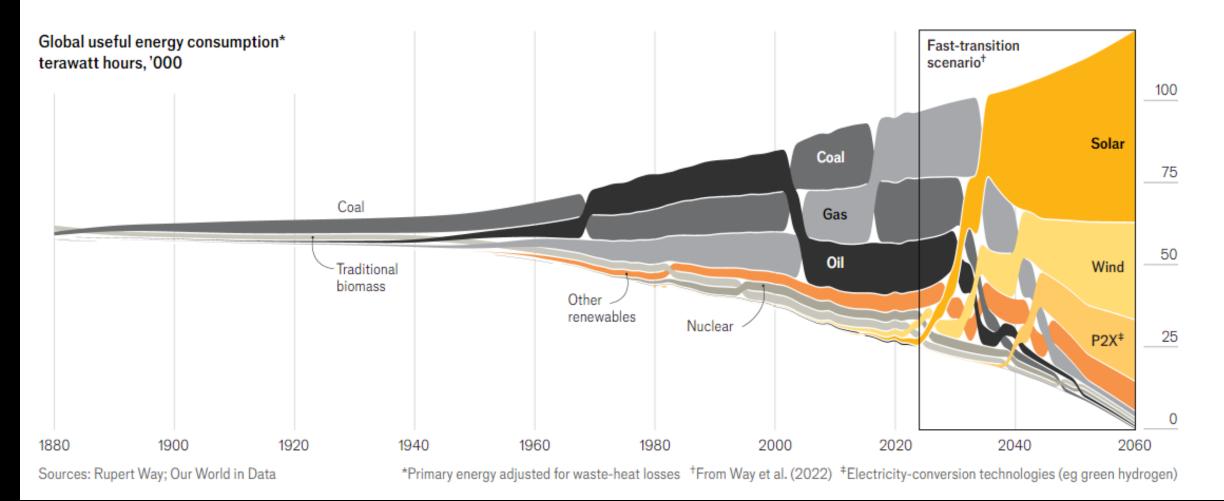




## Scaling Solar

Hyae Ryung Kim, Marcelo Cibie, Max de Boer, Lara Geiger, Isabel Hoyos, Taicheng Jin, Hassan Riaz, and Gernot Wagner

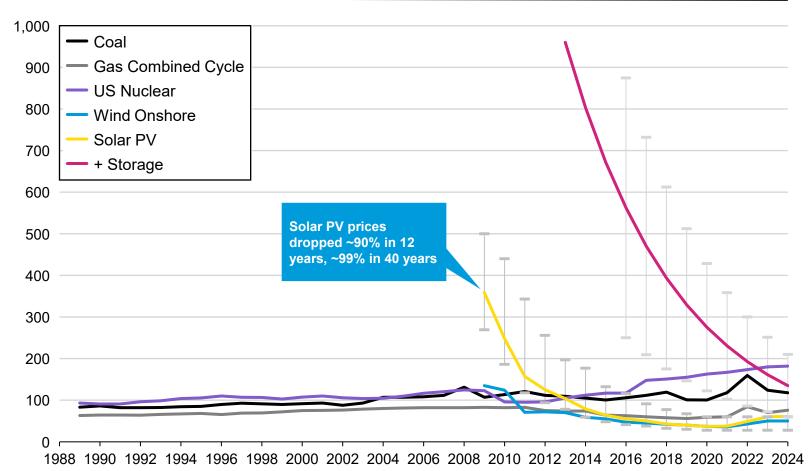
#### $\downarrow$ **HERE COMES THE SUN** *the past and a possible future*



#### Source: Economist "Sun Machines" (20 June 2024)

# Utility-scale solar and wind now cheaper than fossil fuels, battery storage costs not far behind, falling fast





**Observations** 

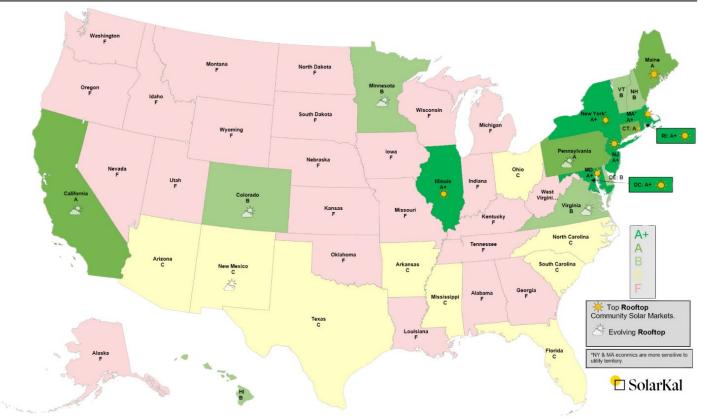
- Solar photovoltaic (PV) prices dropped ~80% in past decade, wind by ~70%, lithium-ion battery costs by ~90%.
  - PV price drop primarily driven by improvements in module efficiency and economies of scale (Kavlak *et al*)
  - Onshore **wind cheap the longest**, now only beaten by PV (Lazard).
  - Lithium-ion battery costs fell 20% in 2023 alone (BNEF).
- **Gas combined cycle** power plants **cheaper than coal**, more expensive than both solar and wind.
  - Rapid scale-up of utility-scale batteries "killer app" to replace gas on grid.
  - Battery prices expected to continue to fall due to cell manufacturing overcapacity, economies of scale, and switch to lower-cost lithium-ironphosphate (LFP) batteries.



<sup>•</sup> Sources: Lazard, LCOE+ (2024); Our World in Data (2024); Energy Institute, Statistical Review of World Energy (2024); BNEF, Battery Price Survey (2024); Kavlak et al. (2018). Credit: Hyae Ryung Kim, Xiaodan Zhu, and Gernot Wagner. Share with attribution: Kim et al., "Scaling Solar" (8 April 2025).

# Deployment environments differ across states and energy markets, with ISO-NE and CAISO leading in the US

State-level solar receptiveness graded on a letter scale



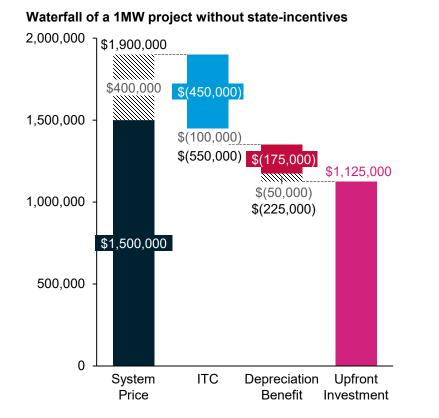
#### Observations

- A state's solar attractiveness is principally determined by:
  - **Incentives** including state rebates, SRECs (solar renewable energy certificates), and community solar
  - Electricity rates determining energy saving, which make up the bulk of the revenue to repay investment
  - Net metering rules setting rates utilities pay for returned solar energy; e.g. "net metering" pays the retail unit energy cost (same a customers pay to receive energy), whereas "net billing" applies wholesale rate, reducing revenue a customer receives
  - **Solar irradiation** measuring how much sunshine an area receives, on average, over a period of time
- CA and Northeastern states are the friendliest solar states due to state level incentives like NJ's SREC, PA's elevated electricity rates, or NY's offering of Tax Credit Bridge Loans and VDER net-metering arrangement



# Federal ITCs and PTCs provide limited relief, but state incentives play a crucial role in pushing projects past investors' hurdle rate

e.g. REC could boost IRR by 7-15% and cut payback by 2-5 years



Return Profile if based in:



Annual income in Florida (+) Energy Savings: \$128,000 Project IRR: 11-13% Payback Period: 7 Years

Annual income in Texas (+) Energy Savings: ~\$128,000 Project IRR: ~8-16% Payback Period: ~5-10 Years

#### Observations

- Federal incentives provide a significant boost, but strong state-level incentives can push a project over hurdle rate
  - Federal level: ITC, PTC, Accelerated Depreciation
  - State level: state Credits, RECs, rebates, state tax exemption, net-metering, renewable portfolio standards (RPS), interconnection standards
  - County level: rebates & grants, buildings standards
  - Community level: energy-efficient organizations, regional partnerships
- NJ, FL, and TX offer **varying levels of state-incentives**, resulting in different levels of project IRR
  - New Jersey: The Successor Solar Incentive (SuSI) program rewards solar energy production with SREC-II certificates, valued at \$85-\$90 per MWh for 15 years. Solar equipment is exempt from sale and property taxes, and net metering allows generators to sell excess electricity back to the grid.
  - Florida: The state exempts added value of solar energy system from property taxes and sales taxes. Statewide net metering policy allows full credit on utility bills. Local utilities offer \$2,000-\$4,000 rebates for solar battery installations.
  - Texas: Several utilities provide \$2,500-\$3,000 rebates for solar PV of at least 3 kW. Some utilities and retail energy providers offer solar buyback programs that provide bill credits or cash for surplus energy fed back into the grid.

\* Diagonal represent additional cost/savings for range estimate.

\*\* Assuming a standard 1 MW solar project (BTM/direct ownership): On-site system, behind the meter, for self-consumption; direct ownership provides full control, access to tax incentives, and long-term savings.

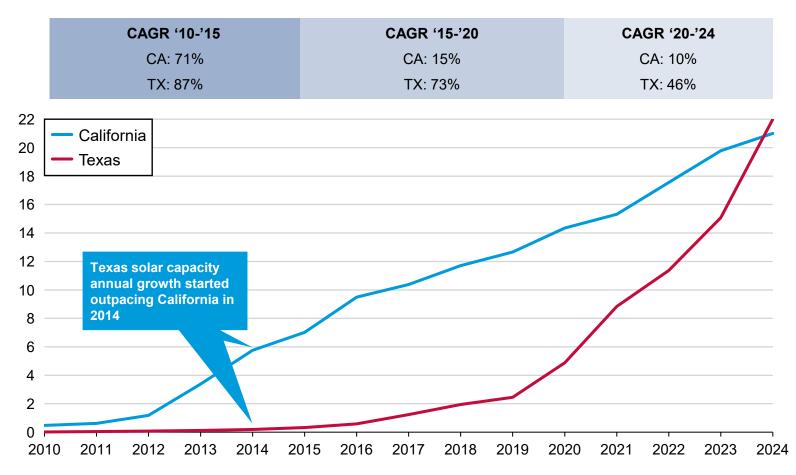
Note: Texas has a larger band of uncertainty around buybacks depending on location

Sources: Solar.com's Solar Rebates by State; Forbes (2024); Energysage (2025); Texas Power Guide; DSIRE; Canary Media (2025); Data for solar project IRR models provided by SolarKal. Credit: Taicheng Jin, Hassan Riaz, Hyae Ryung Kim, and Gernot Wagner. Share with attribution: Kim et al., "Scaling Solar" (20 March 2025).



# Deregulated Texas energy market boon for solar, surpassing California in 2024

#### Total installed utility-scale solar capacity in Texas and California, GW



Source: ACP, <u>Clean Power in 2024</u> (2025); EIA, <u>Solar</u>, <u>battery storage to lead new U.S. generating capacity additions in 2025</u> (2025). Credit: Hyae Ryung Kim, Taicheng Jin, Isabel Hoyos, and <u>Gernot Wagner</u>. <u>Share with attribution</u>: Kim *et al.*, "<u>Scaling Solar</u>" (20 March 2025).

#### **Observations**

- Texas surpassed California as leading solar PV state after adding 1.6 GW in Q2 of 2024 (ACP).
- Texas installed nearly 9 GW of new solar by the end of 2024 – over one-fourth of the U.S. 2024 additions – for a total capacity of 27.5 GW (ACP).
- Texas is **expected to install 11.6 GW** new utilityscale solar in 2025 (EIA).
- Texas' advantage:
  - Deregulated, electricity-only energy market
  - ⊕ Streamlined approval process
  - Abundant land
  - O Minimal state-incentives
- California's challenge:
  - Strong state incentives
  - ⊖ Strict regulations
  - ⊖ Interconnection delays



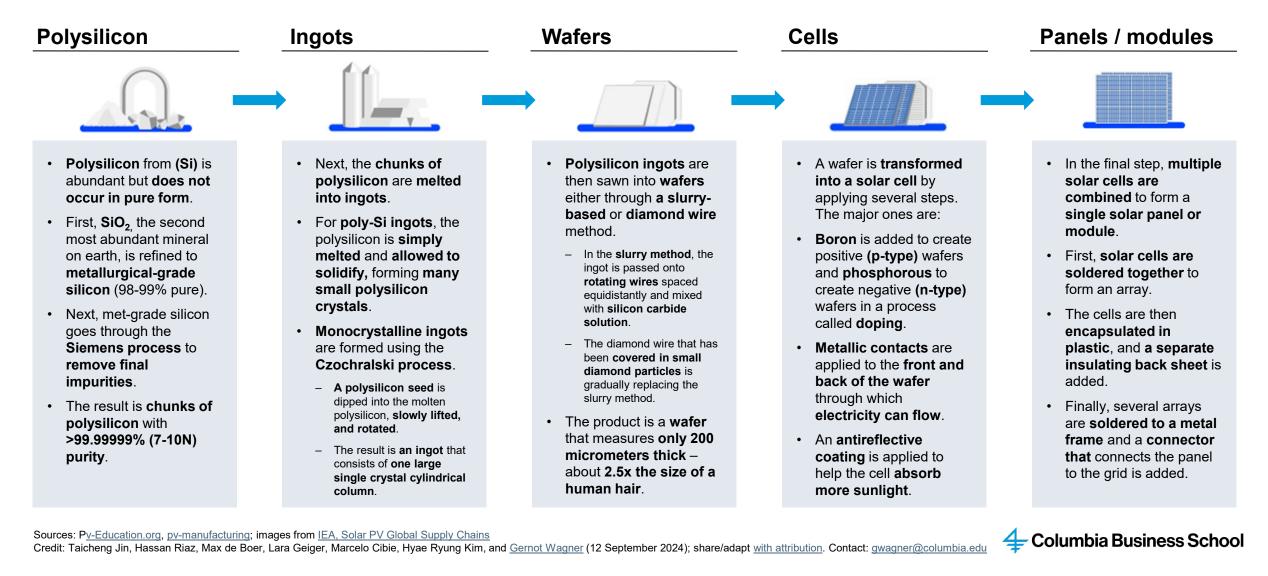
Columbia Business School AT THE VERY CENTER OF BUSINESS

-

Solar Supply Chain

-335

# SiO<sub>2</sub> is refined to produce ingots, which are cut into wafers and then assembled into cells and modules



# Silicon and silver make up the bulk of material cost; cell-to-module assembly represents the largest chunk of in-house cost (~60%)

Breakdown of total cost (cents per watt) – (Q3, 2023)

 solar panels (in %) – (world, 2021)

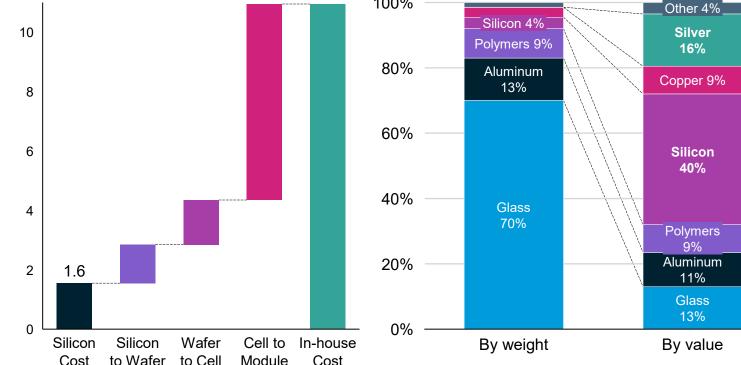
 11.0
 100%

 Silicon 4%
 Other 4%

 Polymers 9%
 Silver

 16%

Material composition shares of c-Si



#### Observations

- Silicon input accounts for around 15% of total inhouse cost:
  - Silicon and silver make up >50% of materials costs of solar c-Si panels, but material use is becoming more efficient.
  - Polysilicon intensity for c-Si cells dropped by more than six times between 2004 and 2020 thanks to cell efficiency improvements.
- Cell to module is nearly 60% of total in-house cost.
  - Cells are stringed and placed between sheets of EVA (ethylene vinyl acetate) and **laminated**; the structure is then supported with **aluminum frames**.
- **Big, integrated companies** can exert pressure on small players that have less **cost control**.
  - Companies with cost advantage and cash holdings will end up expanding market share.

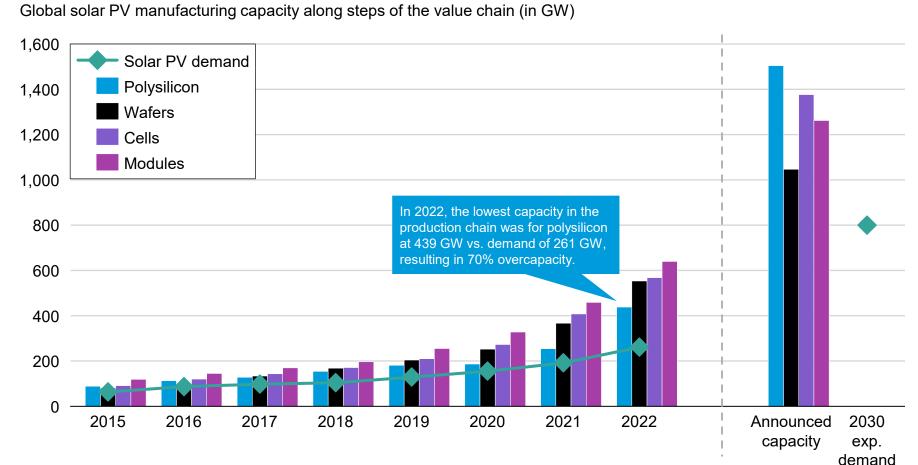
Source: <u>Sinovoltaics</u>, adapted from <u>BloombergNEF</u>, data as of Q3 2023. Cash cost assumes in-house production from polysilicon modules to integrated solar makers, D&A, SG&A excluded. Median used for silicon cost: \$6 ~\$7/kg, \$2.14/g polysilicon, \$1=¥7 when referring to mainland China factories. Note: Material composition percentages are averages. Source: IEA, Solar PV Global Supply Chains; pv-manufacturing.org

Credit: Taicheng Jin, Isabel Hoyos, Max de Boer, Lara Geiger, Marcelo Cibie, Hyae Ryung Kim, and Gernot Wagner (12 September 2024); share/adapt with attribution. Contact: gwagner@columbia.edu



# Solar PV manufacturing capacity exceeds demand at every step by at least 70%; overcapacity is expected to last at least until 2030s

Since 2017, solar PV manufacturing capacity has outstripped demand



Observations

- Since 2015, global solar PV manufacturing capacity has consistently exceeded demand.
- Global capacity is expected to more than double in the next five years, based on investment announcements and the expected impact of industrial policies:
- IRA United States
- The Green Deal EU
- Production Linked Initiative India
- With demand in 2030 expected at 800 gigawatts per year, all currently announced production capacity would result in a 30% overcapacity in 2030.



Note: Expected demand in 2030 is based on IEA's Net Zero Emissions (NZE) scenario. Source: IEA, Solar PV manufacturing capacity (2023)

Credit: Taicheng Jin, Hassan Riaz, Max de Boer, Lara Geiger, Marcelo Cibie, Hyae Ryung Kim Gernot Wagner 12 September 2024); share/adapt with attribution. Contact: gwagner@columbia.edu

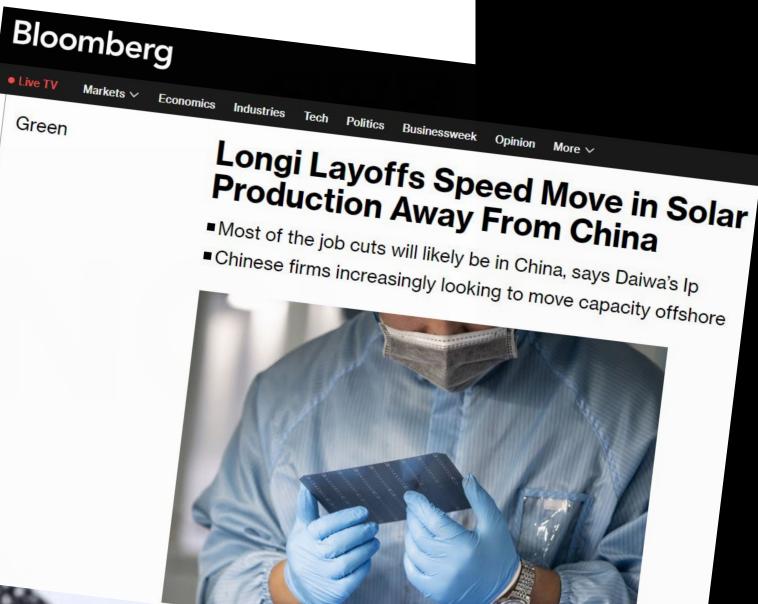
Technology

### China's Longi says it will lay off about 5% of employees

By Reuters

March 18, 2024 10:34 PM EDT · Updated 4 months ago





### **Climate Risks, Opportunities, and Geopolitics**

28 May 2025

Olimate risk is financial risk

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**3** Steel

4 Is the goal a high or a low price per tonne of  $CO_2$ ?



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26 March 2025

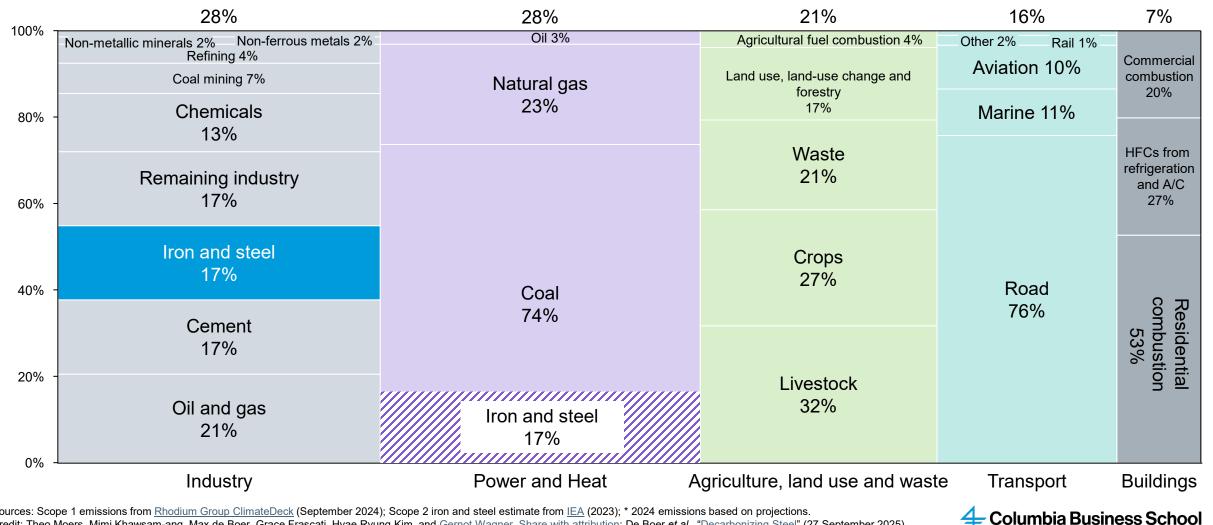
## **Decarbonizing Steel**

Max de Boer, Grace Frascati, Mimi Khawsam-ang, Hassan Riaz, Hyae Ryung Kim & Gernot Wagner



# Steel Sector Overview The Problem

### Steel sector Scopes 1 and 2 around 10% of global CO<sub>2</sub>e emissions



Sources: Scope 1 emissions from Rhodium Group ClimateDeck (September 2024); Scope 2 iron and steel estimate from IEA (2023); \* 2024 emissions based on projections. Credit: Theo Moers, Mimi Khawsam-ang, Max de Boer, Grace Frascati, Hyae Ryung Kim, and Gernot Wagner. Share with attribution: De Boer et al., "Decarbonizing Steel" (27 September 2025).

CO<sub>2</sub>e emissions in 2024\*: ~50 billion tonnes

Scope 1 /// Scope 2

# At present, crude steel is produced through three main methods that all emit CO<sub>2</sub>: BF-BOF, scrap EAF, and NG DRI-EAF

	1	2	3
	Blast Furnace-Basic Oxygen Furnace (BF-BOF)	Scrap Electric Arc Furnace (Scrap EAF)	Natural Gas-Based Direct Reduced Iron – Electric Arc Furnace (NG DRI-EAF)
Description	Iron ore, coke, and limestone produce pure iron in a blast furnace, which is turned into steel in an oxygen furnace	Scrap metal is melted in an EAF using electrical energy	Iron ore is turned into iron using natural gas, which is then melted in an EAF to produce steel
Main inputs	Iron ore, cooking coal	Scrap steel, electricity	Iron ore, natural gas
% of global steel production	72%	21%	7%
CO2 per tonne of crude steel	2.4 tonnes	0.98 tonnes	1.4 tonnes
Energy intensity per tonne of crude steel	~24 GJ	~10 GJ	~22 GJ
Average cost per tonne of crude steel	~\$390	~\$415	~\$455

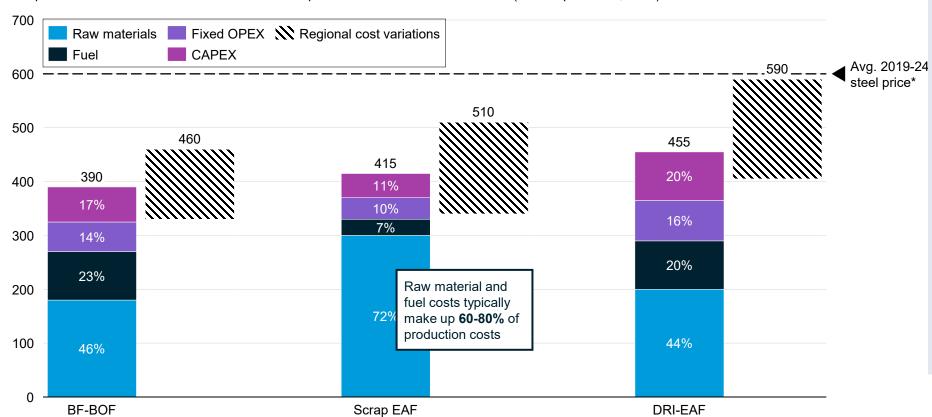
Sources: World Steel Association; IEEFA (2022); IEA, Iron and Steel Technology Roadmap (2020); Steel Technology, Basic Oxygen Furnace Steelmaking; Recycling Today, Growth of EAF Steelmaking; Wildsight, Do We Really Need Coal to Make Steel.

Credit: Mimi Khawsam-ang, Max de Boer, Grace Frascati, Hyae Ryung Kim, and Gernot Wagner. Share with attribution: De Boer et al., "Decarbonizing Steel" (16 September 2024).



# **BF-BOF** is the cheapest production method, but regional cost differences impact margins across production methods

#### Regional cost differences cause all steel making methods to be competitive



Simplified levelized cost breakdown of crude steel production via conventional routes (in USD per tonne, 2020)

#### Observations

- Profit margins across the industry are slim – the average EBITDA margin of steel producers over the past 10 years was 8-10%
- Raw material and fuel prices can cause strong fluctuations in margins, given that these typically make up between 60-80% of total production costs
- While some of these markets are global (iron ore), others are more regional (e.g. electricity, scrap steel) which can drive regional cost differences
- Labor costs, feeding into fixed OPEX, are typically higher in advanced economies than in emerging economies
- CAPEX for production equipment is usually consistent across regions. However, engineering, procurement and construction costs can vary significantly

(\*) Average steel price based on Hot Rolled Coil Steel Futures Continuous Contract (HRN00), average of 2019-24 monthly prices. Source: <u>MarketWatch</u> (2019) <u>McKinsey</u>,IEA <u>Iron and Steel Technology</u> <u>Roadmap</u> (2020), European Commission Joint Research Centre <u>Science for Policy Report</u> (2016). Credit: Mimi Khawsam-ang, Max de Boer, Grace Frascati, Hyae Ryung Kim, and Gernot Wagner. Share with attribution: De Boer *et al.*, "Decarbonizing Steel" (16 September 2024).

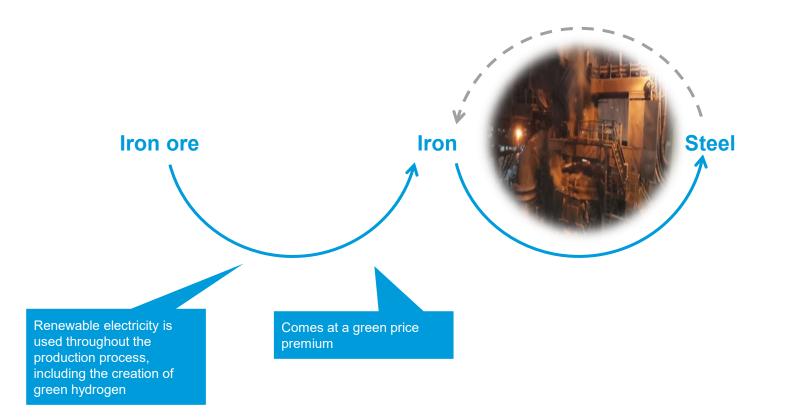




# Steel Decarbonization Technologies

### Green H<sub>2</sub> DRI-EAF is an emerging technology using green hydrogen instead of natural gas as an iron ore reductant with standard electric arc furnaces

Green H<sub>2</sub> direct reduced iron-EAF has an average cited decarbonization potential of ~90%



#### **Observations**

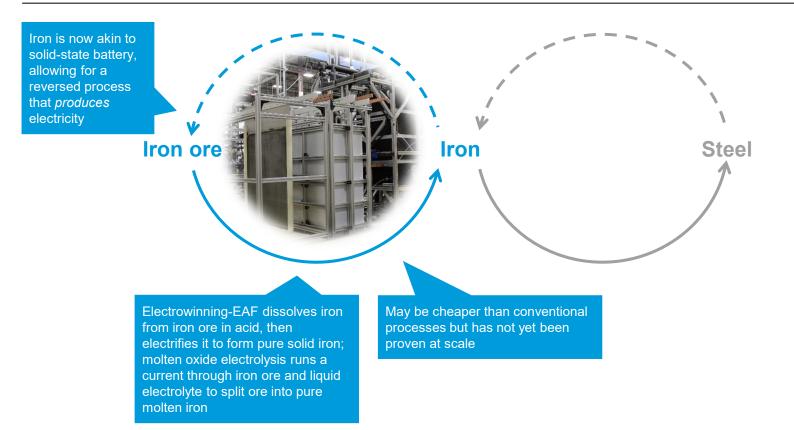
- **BF-BOF:** Iron ore, coke, and limestone produce iron in a blast furnace, which is turned into steel in an oxygen furnace
- Scrap EAF: Scrap metal is melted in an EAF using electrical energy
- NG DRI-EAF: Iron ore turns into iron using natural gas, which is then melted in an EAF to produce steel
- **Green H<sub>2</sub> DRI-EAF:** Green hydrogen replaces natural gas as an iron ore reductant; byproduct is water vs. CO<sub>2</sub>

Sources: World Steel Association; IEEFA (2022); IEA, Iron and Steel Technology Roadmap (2020); Steel Technology, Basic Oxygen Furnace Steelmaking; Recycling Today, Growth of EAF Steelmaking; Wildsight, Do We Really Need Coal to Make Steel. Credit: Mimi Khawsam-ang, Max de Boer, Grace Frascati, Hyae Ryung Kim, and Gernot Wagner. Share with attribution: De Boer *et al.*, "Decarbonizing Steel" (16 September 2024).



### Iron ore electrolysis is an emerging technology that uses an electric current to drive a chemical reaction, producing molten iron or pure solid iron

Iron ore electrolysis has an average cited decarbonization potential of ~97%



#### Observations

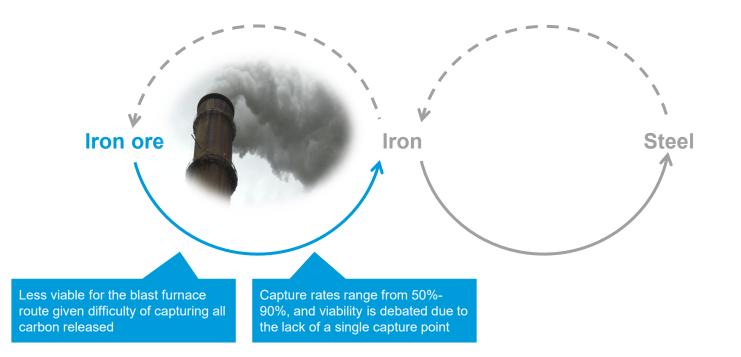
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- **Green H<sub>2</sub> DRI-EAF:** Green hydrogen replaces natural gas as an iron ore reductant; byproduct is water vs. CO<sub>2</sub>
- **Iron ore electrolysis:** Molten oxide electrolysis runs a current through iron ore and liquid electrolyte to split ore into pure molten iron; electrowinning-EAF dissolves iron from iron ore in acid, then electrifies it to form solid iron

Sources: World Steel Association; IEEFA (2022); IEA, Iron and Steel Technology Roadmap (2020); Steel Technology, Basic Oxygen Furnace Steelmaking; Recycling Today, Growth of EAF Steelmaking; Wildsight, Do We Really Need Coal to Make Steel. Credit: Mimi Khawsam-ang, Max de Boer, Grace Frascati, Hyae Ryung Kim, and Gernot Wagner. Share with attribution: De Boer *et al.*, "Decarbonizing Steel" (16 September 2024).



### Carbon capture, utilization, and storage (CCUS) is an emerging technology that reduces steel's carbon footprint by capturing released CO<sub>2</sub>

Despite a cited ~90% decarbonization potential, CCUS technology is largely unproven



#### **Observations**

- **BF-BOF:** Iron ore, coke, and limestone produce iron in a blast furnace, which is turned into steel in an oxygen furnace
- Scrap EAF: Scrap metal is melted in an electric arc furnace using electrical energy
- NG DRI-EAF: Iron ore turns into iron using natural gas, which is then melted in an EAF to produce steel
- **Green H<sub>2</sub> DRI-EAF:** Green hydrogen replaces natural gas as an iron ore reductant; byproduct is water vs. CO<sub>2</sub>
- **Iron ore electrolysis:** Molten oxide electrolysis runs a current through iron ore and liquid electrolytes to split ore into pure molten iron; electrowinning-EAF dissolves iron from iron ore in acid, then electrifies it to form solid iron
- **CCUS:** Equipment is added to existing steelproducing infrastructure to capture emitted CO<sub>2,</sub> to then sequester or reuse



# Green H<sub>2</sub>, electrolysis, and CCUS could reduce steelmaking CO<sub>2</sub> emissions by over 85% if implemented at scale

	1	2	3
	100% Green Hydrogen (H2) DRI-EAF	Iron Ore Electrolysis	Carbon Capture, Utilization, and Storage (CCUS)
Description	<ul> <li>Green hydrogen replaces natural gas as an iron ore reductant in DRI shaft; the rest of the process remains the same</li> <li>Generates water as a byproduct instead of CO<sub>2</sub></li> </ul>	<ul> <li>Two different processes are possible:</li> <li>Molten oxide electrolysis: High current runs through mixture of iron ore and liquid electrolyte to split ore into pure molten iron Electrowinning-EAF: Iron from iron ore is dissolved in acid. Iron-rich solution is then electrified to form pure solid iron</li> </ul>	<ul> <li>CCUS equipment can be added to existing steel-producing infrastructure to capture emitted CO<sub>2</sub></li> <li>Captured CO<sub>2</sub> is then sequestered underground or reused</li> </ul>
Real-time sector initiatives	<u>HYBRIT/Stegra</u> 100% fossil fuel-free DRI-EAF production with green $H_2$ used for DRI	Electra Electrowinning to produce high-purity iron plates ready for EAF input (no DRI or MOE step)	<u>ArcelorMittal</u> Carbalyst® captures carbon from a blast furnace and reuses it as bio-ethanol. However, technology not proven at scale
Applicability to conventional routes	Applicable to existing DRI-EAF route, with minor retrofitting	<b>Full overhaul</b> of BF-BOF equipment required; <b>replacement</b> of DRI shaft in DRI-EAF	<b>Retrofitting</b> of capture technology is possible on <b>conventional BF-BOF and DRI-EAF</b>
Decarbonization potential (vs. BF- BOF)	~90%	~97%	~90%
Estimated production cost (excl. CapEx)	<\$800 per tonne of steel	~\$215 per tonne of iron + cost of 'stranded' iron ore	~\$380 – 400 per tonne

Sources: Columbia Center on Global Energy Policy (2021); IEA, Iron and Steel Technology Roadmap (2020); McKinsey (2020); Mining Technology (2023); Tata Steel; Primetals Technologies; Edie, Arcelor/Mittal accused of net-zero greenwashing (2023).

Credit: Mimi Khawsam-ang, Max de Boer, Grace Frascati, Hyae Ryung Kim, and Gernot Wagner. Share with attribution: De Boer et al., "Decarbonizing Steel" (16 September 2024).





### Investors:

- Altor Equity Partners
- AMF
- Andra AP-Fonden
- Ane & Robert Maersk Uggla
- BILSTEIN GROUP
- Cristina Stenbeck
- Daniel Ek
- EIT InnoEnergy
- Exor
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- IMAS Foundation
- Just Climate
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- Schaeffler
- SMS Group
- Stena Metall Finans
- Swedbank Robur Alternative Equity
- Temasek
- Vargas

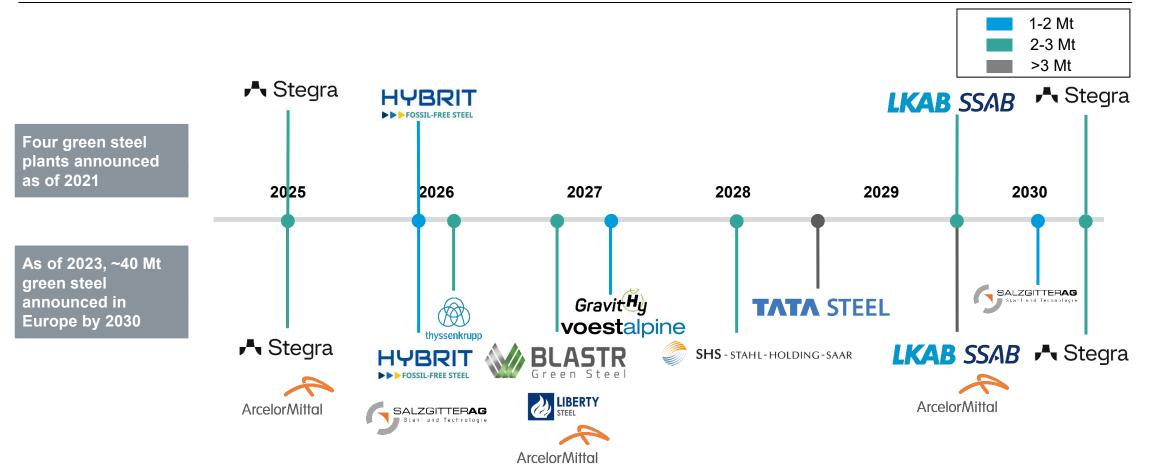
## Financing Series A&B ~€2.0 billion

## Total Equity & Debt = €6.5 billion, as of January 2025

## Debt commitment €3.5 billion

# ~40 Mt of green steel project announced in Europe by 2023, implying 2-2.4 Mt green $H_2$ demand

As of 2023, ~40 Mt of green steel projects announced in Europe alone

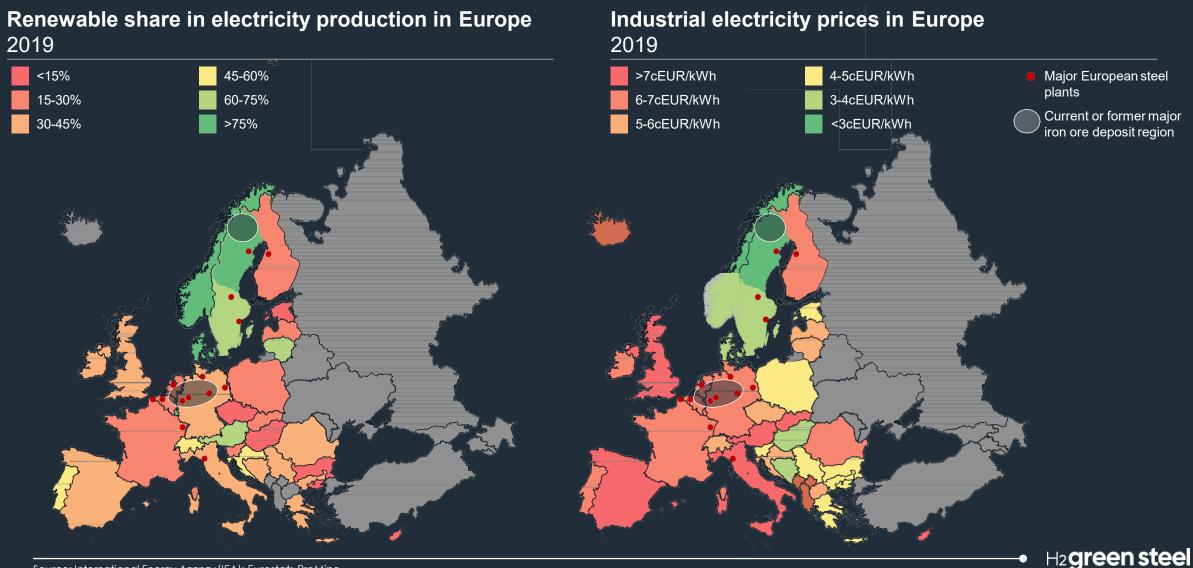


Source: Columbia Business School, H2 Green Steel (2024)

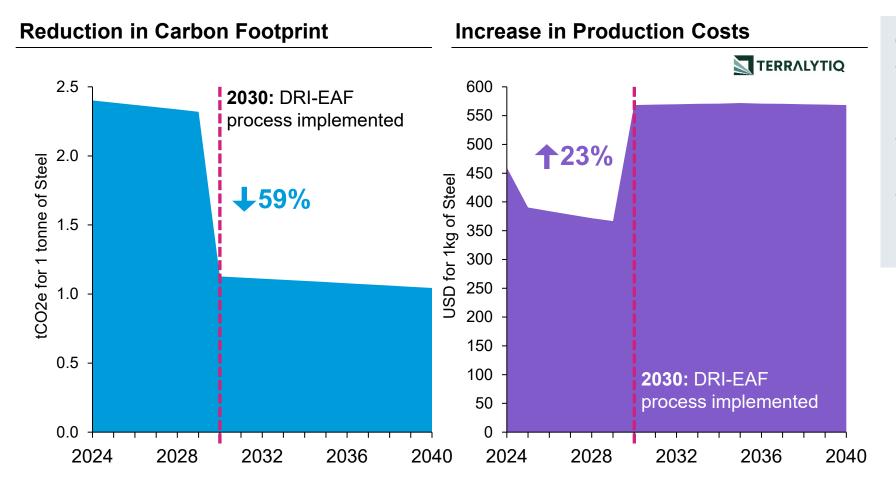
Credit: Friedrich Sayn-Wittgenstein, Ellie Valencia, Nadine Palmowski, Hyae Ryung Kim, and Gernot Wagner (12 December 2024); share/adapt with attribution. Contact: gwagner@columbia.edu



### Northern Sweden has unique advantages from lowcost renewable electricity and iron ore deposits



### Green H<sub>2</sub> DRI-EAF process uses green electricity will halve carbon intensity but increases production costs by 23%



#### **Observations:**

- Replacing the BF-BOF process with the green hydrogen DRI-EAF process with green electricity will cut steel production's carbon intensity by 59%
- This transition increases production costs by 23%, driven by required investment costs for implementing the electric arc furnace (EAF)
- **Capital investment of \$210 million** is required, with the largest impact stemming from hydrogen adoption and grid decarbonization at the Iron Furnace stage



## The Advanced Manufacturing Production Credit could provide as much as a 60% subsidy for domestic solar production, if the full value chain is on-shored

Impact of IRA on domestic solar value chain

Polysilicon	Wafer	Cell	Module
Production Credit: \$3.00 / kg	<b>Production Credit:</b> \$12.00 / sq m	Production Credit: \$0.04 / W	Production Credit: \$0.07 / W
C C		\$0.047 VV	φ <b>0.07</b> / W
Credit per Watt dc: \$0.02 / W	Credit per Watt dc: \$0.07 / W		
% of US-produced module price <sup>1)</sup> : 6%	<b>% of US-produced module price:</b> 21%	<b>% of US-produced module price:</b> 12%	<b>% of US-produced module price:</b> 21%

1) Based on First Solar "average selling price" per module, as per company earnings calls and annual reports

Source: DOE, H.R. 5376 Inflation Reduction Act of 2022, First Solar 2020 10K, Roland Berger

### **Climate Risks, Opportunities, and Geopolitics**

28 May 2025

**1** Climate risk is financial risk

2 Solar

3 Steel

• Is the goal a high or a low price per tonne of  $CO_2$ ?







### How to judge climate policies

Think "carbon price", explicit or implicit

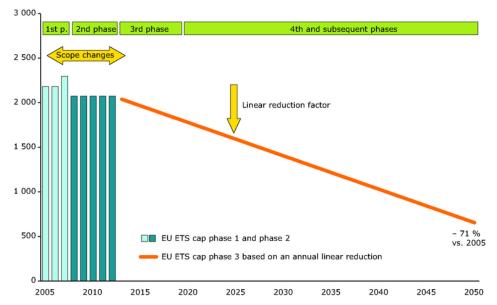
### **High price**

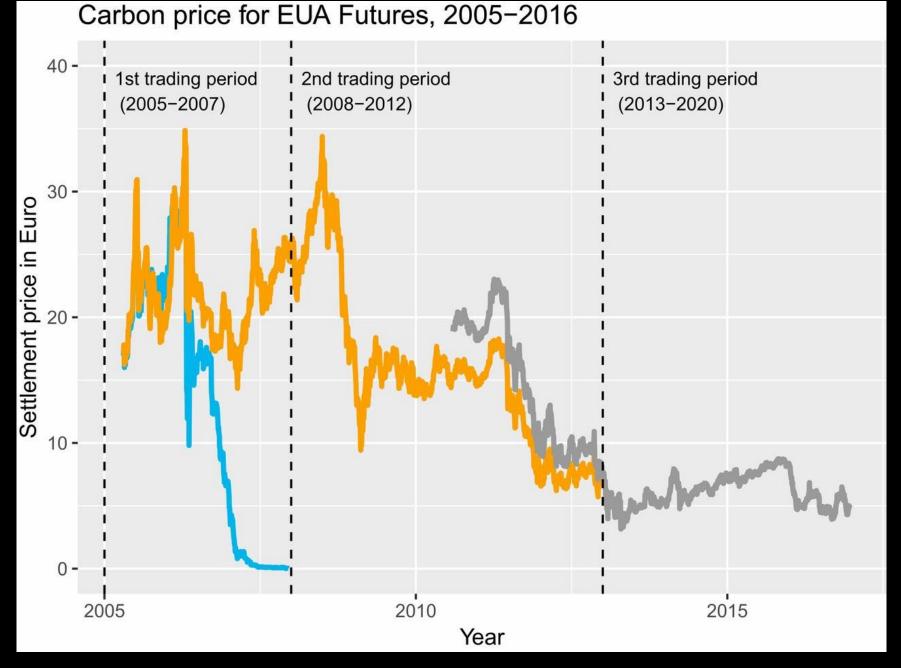




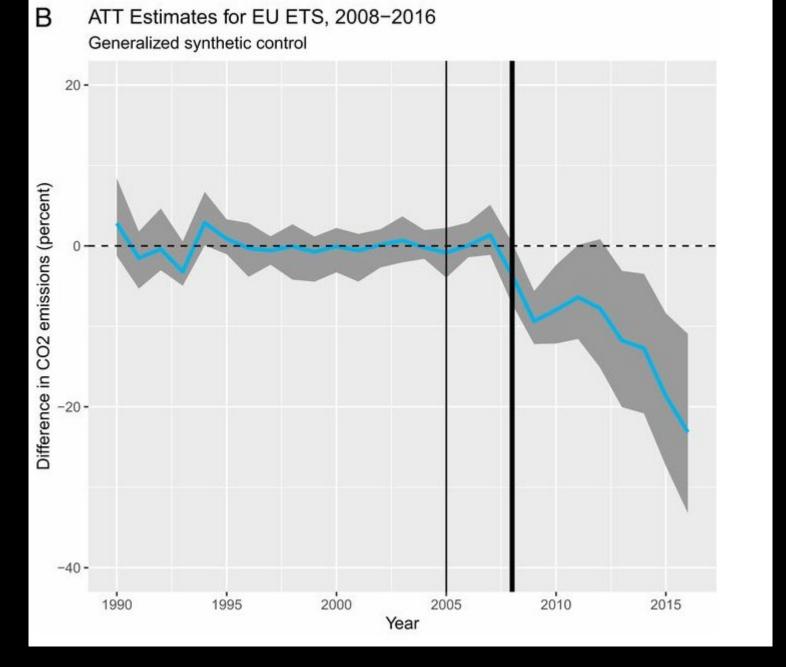
### Low cap



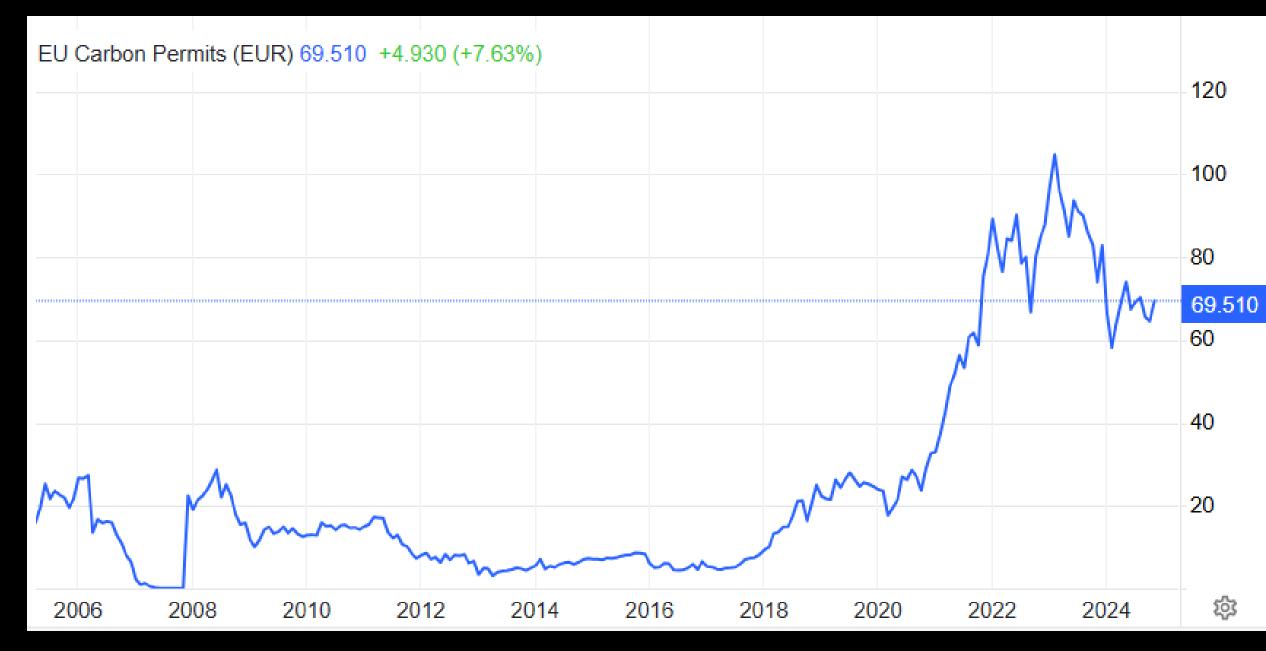




Source: Bayer & Aklin PNAS (2020)

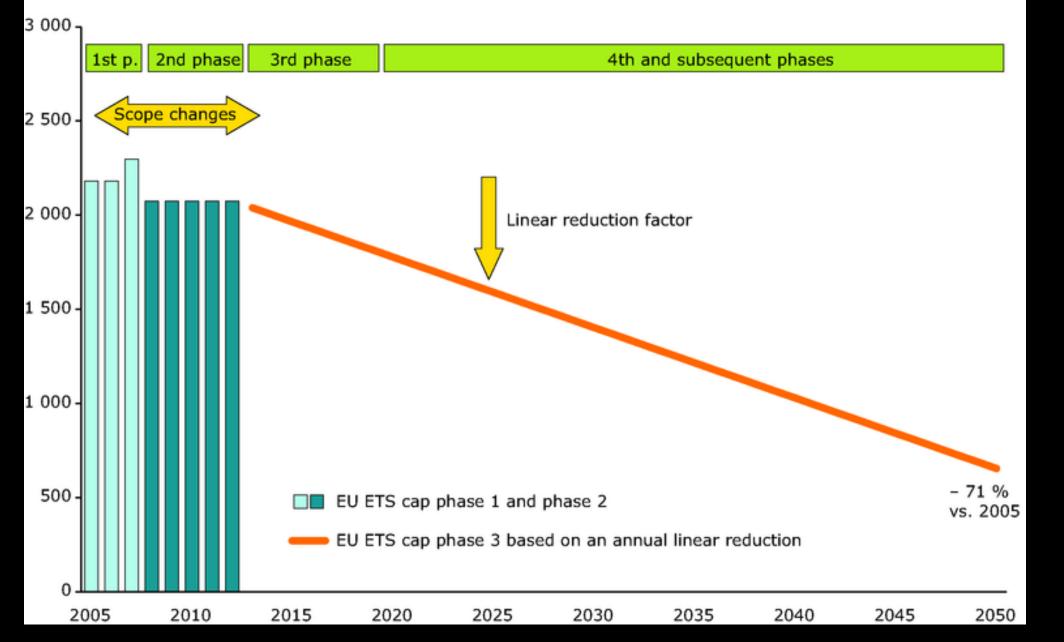


Source: Bayer & Aklin PNAS (2020)



Source: tradingeconomics.com/commodity/carbon





Source: European Environment Agency

### How to judge climate policies

Think "carbon price" or cap, explicit or implicit

• Low cap = high carbon price

But also:

• High price  $\rightarrow$  low CO<sub>2</sub> 'demand'  $\rightarrow$  low price

 Race between price & cap on one hand, and clean-energy transition on the other

> Does 'success' mean a high carbon price *or* a low cap?

Nobody would care." But over the next lew days, after the invasion begain, he sourced receiving messages from Utrainian soldiers. One asked for bags of ground coffee because he could not saind the energy

Continued on Page A8 lance law for two years. PAGE Ath

THE NEXT HOUSING DISASTER

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What if Ukraine loses?

Life in AI utopia

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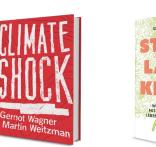
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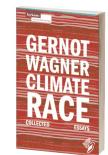
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